

**ARTICLES OF INCORPORATION
OF
THE HEART FAILURE COLLABORATORY**

(A Virginia Nonstock Corporation)

The undersigned, for the purpose of forming a non-stock corporation under the provisions of Chapter 10 of Title 13.1 of the Code of Virginia, hereby executes the following articles of incorporation and states as follows:

ARTICLE I

The name of this Corporation is: The Heart Failure Collaboratory.

ARTICLE II

The duration of the Corporation shall be perpetual.

ARTICLE III

The Corporation is organized and shall be operated exclusively for charitable, educational, and scientific purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as amended ("Code").

ARTICLE IV

The Corporation shall have one or more classes of members with such designations, qualifications and rights as set forth in the bylaws.

ARTICLE V

The directors of the Corporation shall elect their successors. The names and mailing addresses of the five persons who are to serve as the initial directors until the first annual meeting or until their successors are elected and qualified are as follows:

Mona Fiuzat
1530 Key Blvd. #124
Arlington, VA 22209

William Abraham
452 West 10th Avenue
Columbus, OH 43210

Christopher M. O'Connor
1111 19th St. N. #2302
Arlington, VA 22209

Scott Solomon
75 Francis Street
Boston, MA 02115

JoAnn Lindenfeld
2109 Eastwood Ave.
Nashville TN 37212

ARTICLE VI

No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to its directors, officers, or any other private individuals. No part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, nor shall the Corporation participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Notwithstanding any other provision in these Articles, the Corporation shall not carry on any activities not permitted to be carried on (a) by an organization exempt from federal income taxation under section 501(a) of the Internal Revenue Code, as an organization described in

section 501(c)(3) of that Code, or (b) by an organization, contributions to which are deductible under sections 170(c)(2), 2055(a)(2), or 2522(a)(2) of the Internal Revenue Code.

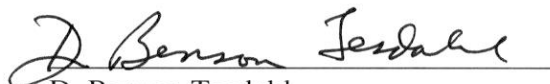
Upon dissolution or final liquidation, the Board of Directors shall, after paying or making provision for all the lawful debts and liabilities of the Corporation, distribute all the assets of the Corporation to one or more of the following categories of recipients as the Board of Directors of the Corporation shall determine: a nonprofit organization having similar aims and objects as the Corporation and which may be selected as an appropriate recipient of such assets, as long as that organization shall then qualify (1) as a governmental unit under section 170(c)(1) of the Internal Revenue Code, or (2) as an organization exempt from federal income taxation under section 501(a) of the Code as an organization described in section 501(c)(3) of the Code.

ARTICLE VII

The name of the Corporation's initial registered agent is Mona Fiuzat, an individual who is a resident of Virginia and an initial director of the Corporation. The Corporation's initial registered office address, including the street and number, is: 1530 Key Blvd, #124, Arlington, Virginia 22209. The initial registered office is physically located in the County of Arlington.

IN WITNESS WHEREOF, the undersigned has executed these articles of incorporation this 12th day of July, 2023.

INCORPORATOR:


D. Benson Tesdahl

**COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION**

AT RICHMOND, JULY 18, 2023

The State Corporation Commission has found the accompanying articles of incorporation submitted on behalf of

The Heart Failure Collaboratory

to comply with the requirements of law, and confirms payment of all required fees. Therefore, it is ORDERED that this

CERTIFICATE OF INCORPORATION

be issued and admitted to record with the articles of incorporation in the Office of the Clerk of the Commission, effective July 18, 2023.

The corporation is granted the authority conferred on it by law in accordance with the articles of incorporation, subject to the conditions and restrictions imposed by law.

STATE CORPORATION COMMISSION

By

A handwritten signature in black ink, appearing to read "Jehmal T. Hudson", followed by a long horizontal flourish.

Jehmal T. Hudson
Commissioner



**COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION**

Office of the Clerk

July 19, 2023

Douglas B Tesdahl
7929 Talbot Run Road
Mount Airy, MD, 21771

RECEIPT

RE: The Heart Failure Collaboratory
ID: 11568582
WORK ORDER NO: 202307194029216

Dear Customer:

This is your receipt for \$6.00 to cover the fee for requesting copies with this office.

If you have any questions, please call (804) 371-9733 or toll-free 1-866-722-2551.

Sincerely,

Bernard J. Logan
Clerk of the Commission

Delivery Method: Email

Commonwealth of Virginia



State Corporation Commission

I Certify the Following from the Records of the Commission:

The foregoing is a true copy of all business entity documents on file in the Clerk's Office of the Commission relating to The Heart Failure Collaboratory.

Nothing more is hereby certified.



Signed and Sealed at Richmond on this Date:

July 19, 2023

A handwritten signature in cursive script, reading "Bernard J. Logan".

Bernard J. Logan, Clerk of the Commission